SCRUTINY COMMITTEE 8 DECEMBER 2014:

PERFORMANCE AND RISK FOR THE FIRST TWO QUARTERS OF 2014-15

Cabinet Member Cllr Clive Eginton

Responsible Officer Head of Communities & Governance

Reason for Report: To provide Members with an update on performance against the corporate plan and local service targets for 2014/15 as well as providing an update on any key business risks.

RECOMMENDATION: That the Committee reviews the Performance Indicators and Risks that are outlined in this report and feeds back any areas of concern to Cabinet.

Relationship to Corporate Plan: Corporate Plan priorities and targets are effectively maintained through the use of appropriate performance indicators and regular monitoring.

Financial Implications: None identified

Legal Implications: None

Risk Assessment: If performance is not monitored we may fail to meet our corporate and local service plan targets or to take appropriate corrective action where necessary. If key business risks are not identified and monitored they cannot be mitigated effectively.

1.0 Introduction

- 1.1 Appendices 1-6 provide Members with details of performance against the Corporate Plan and local service targets for the 2014/15 financial year.
- 1.2 Appendix 7 shows the higher impact risks from the Corporate Risk Register. This includes operational and Health and Safety risks where the score meets the criteria for inclusion

2.0 Performance

Managing the Environment Portfolio - Appendix 1

- 2.1 Performance has improved this quarter but some of the improvement, to recycling for example, is to do with the time of year. The missed collections logged are markedly better now the new rounds have become established.
- 2.2 Where benchmarking information is available for the previous year it is included.

Decent and affordable Homes Portfolio - Appendix 2

- 2.3 All Repairs PIs are either at or above target meaning that performance continues to be good with void times coming down significantly from 17 days for 2013-14 to 14 days for the first 6 months of 2014-15.
- 2.4 Rent Collection performance is very good with both PIs above target.

Community Well Being Portfolio - Appendix 3

- 2.5 The number of empty shops in quarter 2 has gone down for Crediton which is now on target; however both Tiverton and Cullompton have 1 more empty shop this quarter compared to quarter 1.
- 2.6 The Leisure performance is slightly below target.

Planning and Regeneration Portfolio - Appendix 4

2.8 The Planning performance is taken from the last report to Planning Committee.

Working Environment Portfolio - Appendix 5

2.9 The high volume of complaints in the first quarter due to the waste round changes have had an impact on quarter 2 as well as some were still due to a delay in updating the system.

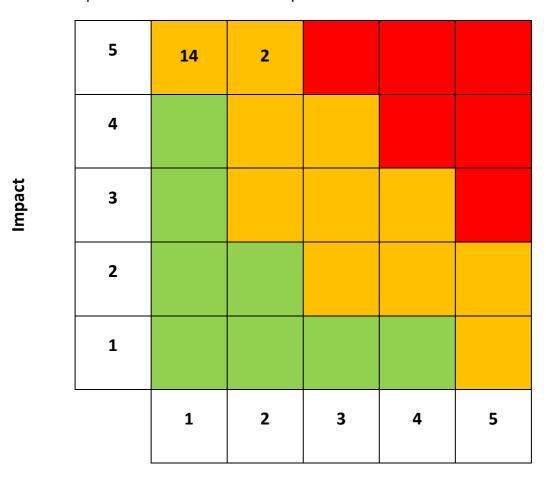
Finance Portfolio - Appendix 6

2.10 All Pls are above target.

3.0 Risk

- 3.1 The Corporate risk register is reviewed by Management Team (MT) and updated quarterly. Risk reports to Audit Committee, Cabinet and Scrutiny continue to include risks with a total score of 15 or more and all those with an impact score of 5. (Appendix 8)
- 3.2 As Service Business Plans for 2014-15 are approved any risks identified which meet the above criteria for inclusion will be added to the corporate risk register.

3.3 The profile of these risks for this quarter is:



Likelihood

4.0 Conclusion and Recommendation

4.1 That the Committee reviews the performance indicators and any risks that are outlined in this report and feeds back any areas of concern to Cabinet.

Contact for more Information: Amy Tregellas, Head of Communities & Governance ext 4246

Circulation of the Report: Management Team and Cabinet Member

MTE PDG Performance Report - Appendix 1

Quarterly report for 2014-2015 No headings For Environment - Cllr Neal Davey Portfolio For MDDC - Services

Filtered by Performance Status: Exclude PI Status: Data not due, Not calculable

Kouto	Performance	Ctatura
nev to	Periormanice	Status:

Performance No Dat	Well below target	Below target	On target	Above target	Well above target
maicators.	target				target

Perfo	rmance Indi	cators							
Status	Quartile	Title	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Ac
Well below target	2014- 2015 No Data Available	Increase Dry Recycling Rate to 20% by 2015	14.89%	20.00%	20.00% (2/4)	13.46%	14.13%		
(Quarter Dry red future		nues to be around the 1. this rate.	4% rate. The	e collection	n of cardboar	d and mix	xed plastic	cs in th	ne
Above target	2012- 2013 Best Performing District Councils	Residual household waste per head	482.3	455.0	227.5 (2/4)	115.8	223.7		
finding a	alternative dispo							eholder	rs
finding a	2012- 2013 Above Median District		t year. Possible	that this rela	50.0% (2/4)	s with servi	ce and hous	eholder	r's
finding a (SN) Above target Manage (Quarter A 1% inc	2012- 2013 Above Median District Councils ement Notes:	% of Household Waste Reuse, Recycled and	46.7%	50.0% n in waste a	50.0% (2/4)	50.5%	51.6%		
finding a (SN) Above target Manage (Quarter A 1% inc	2012- 2013 Above Median District Councils ement Notes:	% of Household Waste Reuse, Recycled and Composted ame 1/4 last year. This will re	46.7%	50.0% n in waste a	50.0% (2/4)	50.5%	51.6%		
(SN) Above target Manage (Quarter will (SN) No Target Manage (Quarter The nu	2012- 2013 Above Median District Councils ement Notes: 72) crease on the sa also be higher in	% of Household Waste Reuse, Recycled and Composted ame 1/4 last year. This will re in the 1st half of the year due to Number of Missed Collections logged per Quarter (refuse and	late to a reduction to high levels of g	n in waste a parden waste	risings during the collected.	50.5% e first half o 1,190 t - 84) ha	f the year. T	The recy	vcling

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MTE PDG Performance Report - Appendix 1	
Performance Indicators	_

Pertor	mance indi	icators							
Status	Quartile	Title	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act
	No Data	Quarter (Recycling)							

Management Notes:

(Quarter 2)

The number of reported missed collections for this 1/4 (Jul- 121, Aug - 79, Sept - 51) have continued to fall as rounds have been become established. The service has moved onto task and finish which has allowed for routes to be completed every day since Sept. Most missed collections now relate to late put outs or access problems due to parked cars. Approx. 75,500 collections made per month.

(SN)

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DAH PDG Performance Report - Appendix 2

Quarterly report for 2014-2015 No headings For Decent and Affordable Homes - Cllr Ray Stanley Portfolio For MDDC - Services

Filtered by Performance Status: Exclude PI Status: Data not due, Not calculable Key to Performance Status:

Performanc Indicators:	e No Data	Well below target	Below target	On target	Above	target	Well about	I
DAH F	DG Performan	ice Report - A	Appendix 2					
	ance Indicators							
Status	Title	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 A	ct Q3 Act	Q4 Act
Well below target	Deliver 15 homes per year by bringing Emp Houses into use		15	8 (2/4)	2	(3	
Manageme (Quarter 2)								
officer as restructu	es for delivery of th the Empty Homes ring. This will need an which runs out	delivery role ha	s been strippe	d out of the PS	SH resource	following	various	
Well below target	Number of affordable homes delivered (gro		80	40 (2/4)	0	•	4	
Manageme	ent Notes:							
On target	% Emergency Repair Completed on Time	99.74%	100.00%	100.00% (6/12)	100.00%	100.00%	Ó	
Manageme	ent Notes:							
On target	% Urgent Repairs Completed on Time	100.00%	100.00%	100.00% (6/12)	100.00%	100.00%	Ó	
<u>Manageme</u>	ent Notes:							
On target	% Routine Repairs Completed on Time	99.96%	100.00%	100.00% (6/12)	100.00%	100.00%	0	
Manageme	ent Notes:							
Above target	% Repairs Completed First Visit	<u>d at</u> 99.86%	99.90%	99.90% (6/12)	100.00%	100.00%	Ó	
<u>Manageme</u>	ent Notes:							
Well above target	Ratio of expenditure between planned and responsive repairs	76.24 <u>1</u>	70.30	70.30 (2/4)	81.19	82.18	3	
Manageme	ent Notes:			1				
Above target	Rent Collected as a Proportion of Rent Owed	100.66%	100.50%	100.50% (6/12)	98.09%	100.82%	Ó	
Manageme	ent Notes:							
Well above	Rent Arrears as a Proportion of Annual	0.72%	1.00%	1.00% (6/12)	1.11%	0.47%	Ö	
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DAH	PDG Performance	e Report - A	ppendix 2					
Perfor	mance Indicators							
Status	Title	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 Act	Q3 Act	Q ² Ac
target	Rent Debit							
Manager	ment Notes:							
Well below target	% Decent Council Homes	83.45%	100.00%	100.00% (6/12)	81.55%	89.20%		
Manager (October	ment Notes:							
As at the	end of September 147 prop	erties had been co	ompleted with £40	00k of the back lo	g funding.			
(NS)								
Below target	% Properties With a Valid Gas Safety	100.00%	100.00%	100.00% (6/12)	99.91%	99.72%		

Management Notes:

<u>Certificate</u>

(October)

A bad month for instances of non-compliance, caused by a combination of poor administration in the main offices that issue the appointment letters and MDDC tenants not keeping appointments. All are now in the process of enhanced efforts to gain access. 2 are at the Administrator stage (Stage 3) the remainder require additional input from the contractor and MDDC before we can safely progress them to a higher level of intervention. The hope is to gain access before the need to take further (Legal) action.

(WD)

Well	Average Days to Re-Let	19.9days	17.0days	17.0days (6/12)	20.0days	22.6days	
below	Local Authority	•	•	, , ,	•	•	
target	Housing						

Management Notes:

(October)

We have now divided the time spent in Housing Needs into lettable and un-lettable days. The un-lettable days relate to the period between when the keys are returned from Repairs and the following Monday, as Monday is the first day a property can be let. In September there were 2 days "un-lettable "time with Housing Needs.

(MP)

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Performance

CWB PDG Performance Report - Appendix 3

Quarterly report for 2014-2015 No headings For Community Well-Being - Cllr Colin Slade Portfolio For MDDC - Services

Filtered by Performance Status: Exclude PI Status: Data not due, Not calculable

Key to Performance Status:

Well below target Well above target No Data **Below target** On target Above target Indicators: **CWB PDG Performance Report - Appendix 3 Performance Indicators** Status Definition **Prev Year End Annual Target Current Target** Q1 Act Q2 Act Q3 Act Q4 Act Well Target is a maximum of 18 20 (2/4) 15 16 8.00% empty shop units above target out of total shop units (as per Planning Use Classes). (TIVERTON) Management Notes: (Quarter 2) July 2014 no. empty units = 16 / 244 (September 2009 = 30 / 245) (ZL) 10 10 (2/4) 12 10 On Target is a maximum of target 8.00% empty shop units out of total shop units (as per Planning Use Classes). (CREDITON) **Management Notes:** (Quarter 2) July 2014 no. empty shop units = 10 / 119 (September 2009 = 17 / 114) (ZL) 12 14 14 (2/4) 12 13 Above Target is a maximum of target 15.00% empty shop units out of total shop units (as per Planning **Use Classes)** (CULLOMPTON) Management Notes: (Quarter 2) July 2014 no. empty shop units = 13 / 94 (September 2009 = 17 / 91) (ZL) Below The percentage of 88.18% 87.50% 87.50% (2/4) 86.51% 86.08% target Leisure's operational expenditure recovered through customer receipts **Management Notes:** (Quarter 2) Expenditure is over budget mainly due to increased pension costs and some equipment at Culm Valley however income at Culm Valley is over budget as well. (SB) 95.2% 95.50% 95.50% (2/4) 94.30% 94.90% Below % of Leisure members target retained from month

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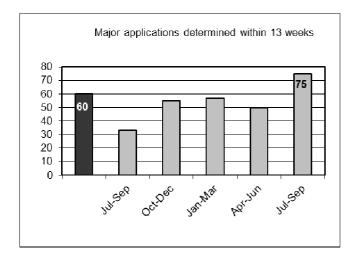
CWE	CWB PDG Performance Report - Appendix 3											
Perfo	Performance Indicators											
Status	Definition	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act				
	beginning to month end.											
(Quarter	h the retention rate is slightly	below target the core	e membership base	has grown from 3,1	73 to 3,675	over the la	ast year wl	nich is				

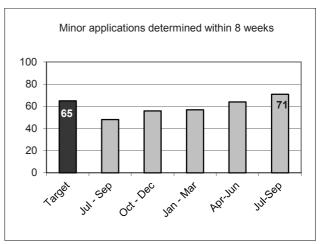
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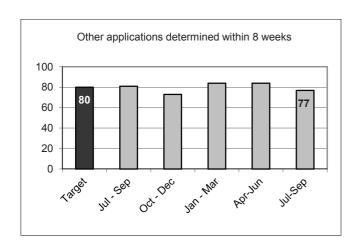
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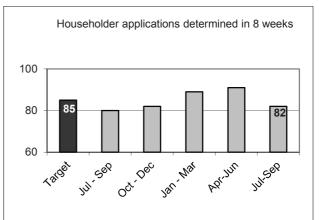
<u>http://www.middevon.gov.uk/index.aspx?articleid=4026</u>. The performance over the last twelve months is set out below.

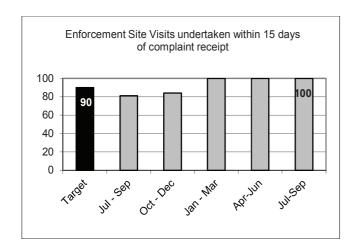
Planning Service Performance	Target		2013/14		20	14/15
2011/12		Q2	Q3	Q4	Q1	Q2
						Figures up to 26 SEP 14. Update to 30 SEP 14 will be given at Committee
		Jul-Sep	Oct-Dec	Jan-Mar	Apr-Jun	Jul-Sep
Major applications determined within 13 weeks	60	33	55	57	50	75
Minor applications determined within 8 weeks	65	48	56	57	64	71
Other applications determined within 8 weeks	80	81	73	84	84	77
Householder applications determined in 8 weeks	85	80	82	89	91	82
Listed Building and Conservation Area Consents	80	74	68	79	68	66
Enforcement Site Visits undertaken within 15 days of complaint receipt	90	81	84	100	100	100
Delegated Decisions	90	94	91	93	94	95
Applications over 13 weeks old without a decision (less than)	45	64	53	34	28	34
Major applications determined within 13 weeks (over last 2 years)	>40%	N/A	55	55	57	53
Determine all applications within 26 weeks (per annum – Government Guarantee)	100	94	97	95	94	95
Customers rating the service good	80	100	88	94	83	75
Building Regulation Applications examined within 3 weeks	95	80	90	85	70	92
Building Regulation Full Plan applications determined in 2 months	95	98	100	100	100	99

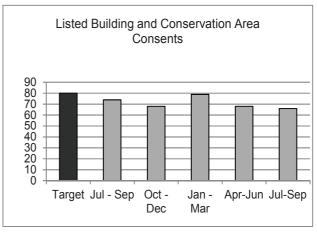


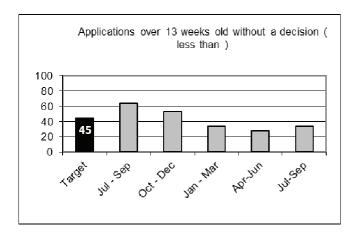


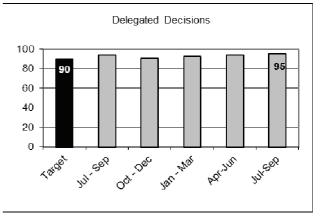












Working Environment Portfolio Performance - Appendix 5

Quarterly report for 2014-2015 No headings

For Working Environment and Support Services - Cllr Brenda Hull Portfolio For MDDC - Services

Filtered by Performance Status: Exclude PI Status: Data not due, Data not entered

		<i>r</i>	Key to Performance	Status:				
Performance Indicators:	No Data	Well below target	Below target	On target	Above targ	Well	above t	arget
Workin	ng Environme	nt Portfolio P	erformance -	Appendix 5				
Perform	ance Indicators							
Status	Title	Prev Year End		Current Targe	t Q1 Act	Q2 Act	Q3 Act	Q4 Act
No Target	Number of phone c	<u>alls</u> 11,929	For Information			13,843		
Manageme	nt Notes:		-			-		
Above target	Number of visitors month < 4,500	per 4,257	7 4,500	4,500 (7/12	4,480	4,397		
<u>Manageme</u>	nt Notes:							
Below target	Satisfaction with fro	ont- 80.33%	80.00%	80.00% (2/4	77.00%	79.50%		
<u>Manageme</u>	nt Notes:	·		<u>'</u>				
Not calculable	% complaints acknowledged w/in	71% <u>3</u>	80%	80% (2/4) 43%	44%		
(LR)	jed within the timesca	le would still be below	taiyet.					
Well below target	% of complaints resolved w/in times (10 days - 12 weeks		90%	90% (2/4	81%	69%		
complaints	er of complaints open	at the beginning of the t there was a delay in			ound changes	during quarte	er 1,	
Above target	% Emails received Customer Services responded to within days		95.0%	95.0% (2/4	99.0%	99.0%		
Manageme		ı		1				
Not calculable	Number of Complain	i <u>nts</u> n/a	a For information only			122		
<u>Manageme</u>	nt Notes:							
Not calculable	Number of Digital Contacts	n/a	For information only			9,928		
Manageme (Quarter 2)	nt Notes:					<u> </u>		
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Work	ing Environment P	ortfolio Per	rformance - A	Appendix 5				
Perforn	nance Indicators							
Status	Title	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Act
	nis PI is currently on payments If to monitor channel shift.	only, digital trans	sactions for payment	s are increasing. Dat	a on other d	ligital transac	tions will	be
Well below target	Working Days Lost Due to Sickness Absence	8.64days	7.00days	3.50days (2/4)	2.38days	4.63days		
Managem (Quarter 2	nent Notes:		'			1	'	
Includes lo	ong-term sickness absence.							
(JC)								
Printed by	v: Catherine Yandle		SPAR.net	Pi	rint Date: M	onday, Nove	mber 17	', 2014 14:03

Finance Portfolio Performance - Appendix 6

Quarterly report for 2014-2015

No headings
For Finance - Cllr Peter Hare-Scott Portfolio
For MDDC - Services

Key to Performance Status:

Performance Indicators: No Data	Well below target	Below target	On target	Above target	Well above target
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Perfo	rmance Indicators							
Status	Title	Prev Year End	Annual Target	Current Target	Q1 Act	Q2 Act	Q3 Act	Q4 Ac
Well above target	% total Council tax collected - monthly	97.56%	98.00%	49.00% (6/12)	29.31%	56.58%		
Manage	ement Notes:	'		'		'		
Well above target	% total NNDR collected - monthly	98.40%	98.00%	49.00% (6/12)	29.70%	57.74%		
Manage	ement Notes:	·				·		
Above target	Percentage of Invoices Paid on Time	94.13%	97.50%	97.50% (1/2)	n/a	99.34%	n/a	
	ement Notes: September)							
Six- moi	nthly							
(CY)								
Well above target	Time taken to process Housing Benefit/Council Tax Benefit new claims and change events	8days	14days	14days (2/4)	9days	9days		
	ement Notes:			'		'		

Report for 2014-2015
Filtered by Flag:Include: * CRR 5+ / 15+
For MDDC - Services
Not Including Risk Child Projects records or Mitigating Action records

Key to Performance Status:

Risks: No Data (0+) High (15+) Medium (5+) Low (1+)

Risk Report Appendix 7

<u>Risk: Asbestos</u> Health risks associated with Asbestos products such as lagging, ceiling/wall tiles, fire control.

Effects (Impact/Severity):

Causes (Likelihood):

Service: Housing Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Nick Sanderson

Review Note: Following recent events procedures have been scrutinised and recommendations from the HSE are in the process of being implemented.

Risk: Breaches in HR Legislation Failure to keep Council policies up to date, that complement the appropriate legislation

Failure to develop staff knowledge and competence regarding legislation/changes

Effects (Impact/Severity): - The Council could face poor reports from assurance bodies - Failure to meet statutory duties could result in paying penalties, stretching already thin financial resources

- Failure to comply with legislation could lead to legal challenge against individuals or the Council as a whole
- Future legislation changes, their impact on services and the cost of implementing changes to policies, procedures and service delivery

Causes (Likelihood):

Service: Human Resources

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 - Very High Very Low

Head of Service: Jill May

Review Note: The council employs four Chartered Ins of Personnel and Development (CIPD) staff who undertake regular employment law updates. All policies are reviewed on an three year programme which has slipped lately due to pressure of work (reorganisations, consultations and redundancies) however we always prioritise legislative change. Therefore whilst this is a huge risk it is a risk which is managed.

<u>Risk: Breaches of Legislation</u> Breaches of Anti-Money Laundering or Bribery Act both could result in a criminal conviction.

Effects (Impact/Severity):

Causes (Likelihood):

Service: Audit

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Amy Tregellas

Review Note:

Risk: Chemicals Staff using chemicals incorrectly.

Effects (Impact/Severity):

Causes (Likelihood):

Service: Leisure Services

Current Status: Current Risk Severity: 5 - Very Current Risk Likelihood: 2 -

Medium (10) High Low

Head of Service: Jill May

Review Note:

Risk: Council Finances - Banking Arrangements Problems with banks and online services may affect ability to access funds when we need to or receive / process payments on a timely basis

Effects (Impact/Severity): Unable to promptly pay suppliers or treasury commitments **Causes (Likelihood):** ICT systems down at Council or Bank so impossible to review cash position or make urgent payments

Service: Financial Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Andrew Cawdron, Andrew Jarrett

Review Note:

<u>Risk: Council Finances - Investments</u> Failure to invest in the Council's funds in an efficient and effective manner may cause potential of a loss of monies invested

Effects (Impact/Severity): • Could result in cash flow loss of up to £3M

Causes (Likelihood): • Future banking collapses

Service: Financial Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Andrew Cawdron, Andrew Jarrett

Review Note:

<u>Risk: Council Finances - Treasury Management</u> Failure to comply with the CIPFA Code of Practice on Treasury Management /local authority accounting would be a breach in statutory duty

Effects (Impact/Severity):

Causes (Likelihood):

Service: Financial Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Andrew Cawdron, Andrew Jarrett

Review Note:

Risk: Digital transformation - Local Plan Jeaopardisation of the Local plan comsultation timetable due to problems with the website

Effects (Impact/Severity):

Causes (Likelihood):

Service: Management Team

Current Status: Current Risk Severity: 5 - Very Current Risk Likelihood: 2 -

Medium (10) High Low

Head of Service: Jonathan Guscott, Liz Reeves

Review Note:

Risk: Digital Transformation - No Website The complete failure of the Council website

Effects (Impact/Severity):

Causes (Likelihood):

Service: Management Team

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Christina Cross, Liz Reeves

Review Note: the security patch has been successfully applied to Goss.

<u>Risk: Document Retention</u> If documents fail to be retained for the statutory period then we may face financial penalties

Effects (Impact/Severity): • The Council may be disadvantaged in taking or defending legal action if prime documents are not retained;

- Performance statistics cannot be verified;
- The external auditor may not be able to verify the Council's final accounts and subsidy may be lost.
- Mismanagement of burial records

Causes (Likelihood): • "Data debris" cluttering system and storage space

Service: Management Team

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Christina Cross
Review Note: no change to policy

<u>Risk: Failure to comply with card security standards</u> As an organisation we need to comply with the requirements of TrustWave to be authorised as card payment processors.

Effects (Impact/Severity):

Causes (Likelihood):

Service: Management Team

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Christina Cross Review Note: Policy now in place

Risk: Fire and Explosion Risks associated with storage of combustible materials, fuels and flammable substances and sources of ignition, as well as emergency procedures (existence, display and knowledge of), accessibility (or obstruction) of emergency exits and walkways to. Also, risks associated with use of fire extinguishers, having correct type in location, in date and trained operatives on site.

Effects (Impact/Severity): Very High (5) – Although the risk is low, a fire in the server or storage room could potentially cause loss of life, have serious financial implications and severely impact the councils ability to provide services due to loss of IT infrastructure.

Causes (Likelihood): Very Low (1) – The likelihood of a fire within ICT is extremely low. No quantities of combustible materials are stored within the work area. There is easy access to the emergency exit and all staff have received fire awareness training.

Service: I C T

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 - Very High Very Low

Head of Service: Christina Cross

Review Note: we had an incident 7 pm Tuesday evening and our heat sensors and

recovery team worked all as it should and problem averted

<u>Risk: Information Security</u> Inadequate Information Security could lead to breaches of confidential information, damaged or corrupted data and ultimately Denial of Service. The council fails to have an effective information strategy in place.

Risk of monetary penalties and fines, and legal action by affected parties

Effects (Impact/Severity):

Causes (Likelihood):

Service: I C T

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Christina Cross

Review Note: no changes since last risk review. Users are aware and regularly reminded

Risk: Legionella Legionella

Effects (Impact/Severity):

Causes (Likelihood):

Service: Leisure Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Michael Lowe

Review Note:

Risk: Lifeguard Training Poor quality training. Improper use of rescue equipment

Effects (Impact/Severity):

Causes (Likelihood):

Service: Leisure Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Jill May

Review Note:

Risk: Plant Rooms plant rooms

Effects (Impact/Severity):

Causes (Likelihood):

Service: Leisure Services

Current Status: Current Risk Severity: 5 - Current Risk Likelihood: 1 -

Medium (5) Very High Very Low

Head of Service: Michael Lowe

Review Note:

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